



# ARIZONA

## Department of Homeland Security

**Please turn your microphones and video off.**

**Please type your name and nonprofit organization in the Chat Box.**

**Presentation will be posted on the AZDOHS website following webinar.**

**2026 DHS/FEMA**

**Nonprofit Security Grant Program  
Grant Information Webinar**

**July 1, 2026**

# Agenda



- **Federal** NSGP vs. AZ-NSGP
- 2026 Federal NSGP Overview
  - Eligibility, application package
  - Examples and/ or Information under the Planning, Equipment, Training/ Exercise, Contracted Security, M&A/ Indirect Costs categories
- Investment Justification Application: Highlight Areas
- Arizona 2026 NSGP Application Timeline (including due date)
- Application Package and Review Process

# FEDERAL NSGP NOT AZ-NSGP

Today's Grant Information Webinar is for the

2026 FEDERAL NSGP

**FEDERAL** NONPROFIT  
SECURITY GRANT PROGRAM  
(NSGP)

**ARIZONA STATE** NONPROFIT  
SECURITY GRANT PROGRAM  
(AZ-NSGP)



Recent 6/12/26 Application Deadline

# 2026 DHS/FEMA NSGP Notice of Funding Opportunity (NOFO)

**NOTICE**



- Released by USDHS/FEMA **June 24, 2026**
  - **Posted** NOFO to the AZDOHS website on June 26, 2026
- **Email Notification** of Arizona Application Period (June 26, 2026)
  - If not on AZDOHS NSGP Email list, send request to [cbowen@azdohs.gov](mailto:cbowen@azdohs.gov)
- Arizona [application period of June 26, 2026 – July 10, 2026](#)

# NSGP Changes for 2026

- Arizona Allocations
  - \$3,257,279/ Urban Area
  - \$2,550,000/ State

## New in 2025 and Applicable Also in 2026

- Security Review – NSGP NOFO (Page 31)
- Foreign Nationals or Noncitizens – NSGP NOFO (page 7)



# Security Review

2026 NSGP Notice of Funding Opportunity: Page 31

## *Security Review*

*DHS receives a list of potential NSGP subrecipient organizations, which it reviews against U.S. intelligence community reporting. The security review occurs after the competitive scoring and selection process is complete. The information provided for the security review is limited to the nonprofit organization's name and physical address, as submitted by the nonprofit organization. Any potentially derogatory information, as well as any potentially mitigating information, that could assist in determining whether a security risk exists is sent to FEMA and is used in making final award decisions.*



# NSGP – Foreign Nationals or Noncitizens

2026 NSGP Notice of Funding Opportunity: Page 7

## Subapplicants

*Subapplicants/subrecipients should not include foreign nationals or noncitizens. If a subapplicant/subrecipients has foreign nationals, they must be properly vetted and must adhere to all government statues, polices, and procedures including “staff American, stay in America” and security requirements .*

*Subapplicants/subrecipients must submit short bios and resumes. This should include the type of entity, organizational leadership, and board members along with both the names and addresses of the individuals. Resumes are subject to approval.*



# NSGP Overview

- Target/Facility -hardening
  - Nexus to terrorism/ extremism
- Reimbursement Grant

# Two Funding Streams under

# Federal NSGP

## Urban Area

For Nonprofit Security Grant Program Urban Area ( **NSGP-UA**) - be located within one of the FFY 2026 UASI -designated urban areas;

- If nonprofit organization is the **Phoenix -metro area (Maricopa County)**, it would **apply under the Phoenix UA.**

## State

Nonprofit Security Grant Program State ( **NSGP-S**) - be located outside of the FFY 2026 Urban Area Security Initiative(UASI) -designated urban area

- Outside Phoenix metro/Maricopa County

# Eligibility Criteria

1. Only nonprofit organizations as described under section 501(c)(3) of the Internal Revenue Code of 1986 (IRC) and exempt from tax under section 501(a) of such code may apply.
2. Able to demonstrate, through the application, that the organization is at high risk of a terrorist or other extremist attack.

# Eligibility Criteria ( Continued )

3. Eligible nonprofit organizations may apply for an award amount
  - a) Up to \$ **200,000 per site** under the NSGP -UA (Competitive Nationwide)
  - b) Up to \$ **200,000 per site** under the NSGP -S (Competitive within State Allocation)
  - c) **Three (3) per funding stream** not to exceed \$600,000
    - i. Six (6) - Maximum number of applications per nonprofit organization **not to exceed a total of \$600,000.**
    - ii. One application per location
  - d) Cannot apply for both UA and S (Same location)
    - i. Application funding source based on location
4. Applicant must provide a **Unique Entity Identifier (UEI)**
  - a) Applicant may submit an application without a UEI; however, UEI is required if awarded.
5. Individual submitting the application must be a current employee, personnel, official, staff or leadership of the nonprofit organization and duly authorized to apply for an award on behalf of the entity. Further, the authorized organization representative must provide an email address unique to the recipient at the time of the grant application. **Consultants and contractors of the recipient are not permitted to be the authorized organization representative of the subrecipient.**

## What type of entities / organizations are not eligible to apply under NSGP?



- Utility Companies
- For-profit transportation entities/companies
- For-profit hospitals public schools (elementary, middle, or high schools)
- For-profit colleges/universities
- For-profit public venues, stadiums, amusement parks
- Organizations active in politics/lobbying
- Volunteer Fire Departments
- Community Service Organizations (Kiwanis, Rotary, Lions Clubs, etc.)
- Homeowner associations, labor, agricultural, or horticultural organizations
- Governmental Entities

# Application Package

Must include the following:

1. Application Form – 2026 NSGP Investment Justification (new version posted 7/1/26)  
**ONLY DOCUMENT FORWARDED TO FEMA**

**IMPORTANT** – Download and save form first. Close out of browser. Then open the form from the saved location.

2. Arizona Supplemental Forms ( Excel doc – 7 tabs)
3. Vulnerability Assessment (No standardized form)
  - Options for obtaining a vulnerability assessment are posted on the website (and listed on next slide)
  - Must have been completed within the last 5 year
  - FYI – Assessments take time to complete depending upon available staff

**Submission Deadline: July 10, 2026, 5:00 p.m.**  
Applications emailed as attachments to: [hs@azdohs.gov](mailto:hs@azdohs.gov)

# Recommended Order of Importance/Completion

1. Request/Complete a **vulnerability assessment** if you do not already have one
  - Application is based on vulnerability assessment
    - **Self -Assessment:** <https://www.cisa.gov/houses-worship-security-self-assessment>
    - **ACTIC Assessment:** Request Form on website at <https://azdohs.gov/usdhs-fema-nsgp>
    - **Local Law Enforcement**
    - **Vendor Assessment** (If nonprofit receives an award, vendor is not eligible to bid on projects).
  - Assessments are good for 5 years in Arizona if no significant changes have occurred
2. Acquire a **Unique Entity Identifier** (UEI) number
  - SAM.gov
3. **Download and save 2026 NSGP Investment Justification application form** and begin drafting responses

# Allowable Cost Categories

- Planning
- Equipment
- Training
- Exercise
- Contracted Security Personnel
- Indirect Costs
- Management and Administration (M&A)



# Planning

Funding may be used for security or emergency planning expenses and the materials required to conduct planning activities. Planning must be related to the protection of the facility and the people within the facility and should include access and functional needs as well as those with limited English proficiency.

Examples of planning activities allowable under this program include:

1. Development and enhancement of security plans and protocols;
  - Emergency contingency plans;
  - Evacuation/ Shelter-in-place plans;
  - Emergency response plans

# Equipment

Allowable costs are focused on target hardening and physical security enhancements. Funding can be used for the acquisition and installation of security equipment on real property (including buildings and improvements) owned or leased by the nonprofit organization, specifically in prevention of and/or protection against the risk of a terrorist or other extremist attack.

- Video Surveillance Systems (security cameras)
  - Cameras for Facial recognition or License Plate Reader software is not allowed
- Bollards
- Fencing
- Impact Resistant Film/ Windows
- Access Control Systems
- Security enhanced doors/ windows

\* Although there may be references to other types of equipment in the NOFO, only the equipment items (AEL#s) in the dropdown menu are allowable under the NSGP.

# Training and Exercise

**Training:** Limited to an organization's security personnel, staff, members and volunteers only.

- **Security -related**
  - Applications should include specific details about proposed training – to include topic, organization attendees/participants, length, and vulnerability the activity will help mitigate.
- Limited to protection of critical infrastructure/ key resources
  - Examples: Terrorism awareness/ employee preparedness (Community Emergency Response Team), Active Shooter, emergency first aid.

## Exercise

- Homeland Security Exercise and Evaluation Program (HSEEP) provides a set of guiding principles for conducting exercises
  - After Action Report/ Improvement Plan

# Contracted Security Personnel

- Contracted Security:
  - Cannot directly hire individual off-duty law enforcement personnel
- Allowable if not already included in **current operating budget**
- May not use the NSGP funding to **hire full or part -time employees** that will be placed on a nonprofit's payroll
- NSGP funds **may not be used to purchase equipment for contracted security**

# Management and Administration (M&A) Indirect Costs

- **M&A** activities are those costs defined as directly relating to the management and administration of NSGP funds such as financial management and monitoring
  - Hiring of full-time or part-time staff or contractors/ consultants responsible for activities relating to the management and administration of NSGP funds
    - Per the 2026 NSGP NOFO, **contracted M&A is not allowed**
  - Meeting-related expenses directly related to M&A of NSGP funds
  - Up to 5% of total award
  - Note: M&A allowable costs are typically those costs incurred that relate directly to financial paperwork, AZDOHS monitoring meetings or requests for information after a project is underway.
    - Example: Quarterly reports, reimbursement preparation and submission
    - **Acquiring quotes, selecting a vendor, managing contractors and equipment installation** are considered project management and would **not** be allowable expenditures under the M&A category.
- **Indirect Costs:** If applying for funds in this category, please send an email to [Finance@azdohs.gov](mailto:Finance@azdohs.gov) as soon as possible but **prior to July 10, 2026**.
- Email questions regarding M&A and Indirect Costs to: [hs@azdohs.gov](mailto:hs@azdohs.gov)

# NSGP Overview: UNALLOWABLE Project Examples (as listed by FEMA)

- Organizational operating costs
- Direct hiring of public safety personnel
- General -use expenditures
- Overtime/backfill
- Development of risk or vulnerability assessments or the Investment Justification
- License Plate Reader (LPR) systems
- Facial recognition software
- Knox Boxes
- Guns/weapons or weapons training
- Landscaping
- Initiatives that study technology development
- Proof -of -concept initiatives
- Pre-award costs\*
- Sexual Predator Screening Database
- Organizational operating expenses

# Application: Investment Justification

Responses in each section should address all components in the description.

**\*Application Form/Investment Justification is ONLY item forwarded for Federal review**

## Sections of the Investment Justification Application Form

- I. Nonprofit Organization Applicant Information
- II. Background
- III. Risk
- IV. Facility Hardening
- V. Milestones
- VI. Project Management
- VII. Impact

## III. Risk: Nexus to Terrorism

### ● Threat

- Identification or specific threats against nonprofit or closely related organization by a terrorist organization
- Include findings from risk assessment, police findings or claims that may have been made at the location

### ● Vulnerability

- What are the specific vulnerabilities that expose your facility/location to potential impact from a terrorist or other extremist attack?

### ● Potential Consequences

- What would happen as a result of an attack? What's the potential impact to your facility, the organization and the people it serves?

# Investment Justification

# – CONTINUED

## IV. Facility Hardening (2 parts)

- **Narrative:** Fully describe target -hardening activities, associated costs and [link to vulnerability assessment](#).
  - **Example:** Fencing – 240 feet of 8-foot chain-link fencing topped with 1 foot of barbed wire addressing the vulnerability to breach/ access the facility along the west side. (AEL# 14SW-01-WALL)  
240 feet x \$208.33 per foot = \$50,000
  - **Example:** \$5,000 for 8 exterior cameras, 3 located on lighting poles in parking lot, 1 adjacent to the main entrance, and 1 on each corner of the building (4) to address the current inability to monitor the exterior of the facility and identify suspicious activity to prevent or protect from an incident.  
8 cameras x \$625 = \$5,000
- **Authorized Equipment List (AEL) Grid at bottom of Facility Hardening Section:**

Planning, Exercise, Contract Security, and M&A are listed at the bottom of the drop-down menu but will not have an associated AEL.

  - **Training** : AEL# 21GN-00-TRNG

# Investment Justification

# – CONTINUED

## V. Milestones (For application use: 10/1/26 – 12/31/27)

Steps/Dates that sequentially build upon each other toward project completion.

Common milestone include, but are not limited to:

Milestone	Start Date	End Date
Award notification and completion of award paperwork	10/1/26	10/31/26
Environmental and Historic Preservation paperwork completion, submission and approval	11/1/26	12/1/26
Secure estimates/quotes (fencing, security system, access control)	11/1/26	12/15/26
Selection and award of contracts to vendors	1/1/27	2/28/27
Installation and testing of security camera & monitoring equipment	2/28/27	8/1/27
First Aid training delivery	10/1/27	11/30/27
Vendor payments, grant closeout paperwork	12/1/27	12/31/27

## VII. Impact

- Measurable outputs and outcomes
  - Scoring Criteria – should directly link to the vulnerabilities and consequences described in Section III.
    - Be descriptive and address each of the vulnerabilities and consequences
    - Example questions to consider: Is there anything that can be measured to determine a projected output/ outcome? Does it reduce unauthorized access by XX% because there was no locking mechanism previously?

# 2026 Arizona NSGP Supplemental Form

## Project Detail Sheet – Tab 2

- Recommend getting estimates as a basis for the costs
  - Consider potential cost increases
  - Will be required to follow State Procurement guidance if awarded grant funds
- Do not use the Authorized Equipment List (AEL) description as your description.
- Do not use brand names of equipment
- **Quantities:** Suggest you round up when applicable (Example: Number identified in estimate(s) is 18, round up to 20). If awarded, number of items should not exceed estimated number in Project Detail Sheet.
  - # of cameras, # of doors, lineal feet of fence, # of bollards, etc.

# 2026 Arizona NSGP Supplemental Form

## Vulnerability Assessment Questionnaire – Tab 3

- Responses will be used to assess Need & Impact as compared to other applications
- Site must be currently occupied & utilized by the organization (not used as a residence or being remodeled/built for future use)
- Vulnerability Assessment
  - Must have been completed within the last 5 years
  - If using an assessment completed prior to current year, you must describe any enhancements made since assessment was completed

# Timeline



# Arizona Application Package (<https://azdohs.gov/> usdhs -fema -nsgp)

## 1. Application/Investment Justification

- ✓ Only Item Forwarded for Federal Review
- ✓ Review NSGP Scoring Matrix
- ✓ **Stand -alone document: No reach -back if errors or missing information**

## 2. Vulnerability Assessment

- ✓ No Standardized Form

## 3. 2026 Arizona NSGP Supplemental Form (7 tabs)

1. Mission Statement
2. Project Detail
3. Risk Assessment Questionnaire
4. Standard Data Collection
5. Financial Systems Survey
6. FFATA (Federal Funding Accountability and Transparency Act)
7. Civil Rights

**Deadline: July 10, 2026, 5:00 p.m.**

**Email to: [hs@azdohs.gov](mailto:hs@azdohs.gov)**

# NSGP Application Review

- **AZDOHS Review**
  - Equipment (Allowable)
  - Nonprofit Organization Eligibility
    - Nonprofit status
    - Unique Entity Identifier (UEI) number
  - Vulnerability Assessment
    - Project Elements are Supported by Assessment
  - Scoring
  - Need and Impact
- **FEMA: Conducts Review on Investment Justification (application) ONLY**
  - Review, Scoring, Bonus Points
  - Security Review

# Application and Award Process

- **Application/Investment Justification reviewed and scored at State level ( AZDOHS )**
  - Ineligible or incomplete applications or applications with unallowable equipment may not be moved forward/recommended for federal review
- **NSGP – UA Applications Reviewed by UASI committee/group**
  - Need - compared to other applicants and
  - Impact – how effectively the proposed project addresses the identified need
- **Federal Review**
  - Reviewed and scored by Federal Staff
  - Federal reviewers' scores will be multiplied:
    - By a factor of three for ideology -based/spiritual/religious entities (Houses of Worship, Education Institutions, Medical Facilities, etc.)
    - By a factor of two for secular medical and educational institutions; and
    - By a factor of one for all other nonprofit organizations
  - 15 Bonus Points for new subrecipients
  - **Final determinations will be made by the Secretary of Homeland Security**
- **Awards Announcement - TBD**
  - All applicants will be notified via email
- **Official Awards Made Upon AZDOHS Receipt of DHS Award to State - Period of Performance**
  - Anticipated to be October 1, 2026 – December 31, 2027

# Takeaways

- **AZ Application Package – 3 items to be submitted**
  1. Investment Justification Application
  2. Vulnerability Assessment
  3. Arizona Supplement Forms
- Application **must** be supported by vulnerability assessment
- Investment Justification (Application) stands alone
  - FEMA receives the **Investment Justification** ONLY
- Clearly express **risk or a nexus to potential terrorist or other extremist attack**
- Include Authorized Equipment List (AEL) numbers for equipment items, **no brand names or vendor names**
  - AEL numbers are not required for **Planning, Exercise, Contracted Security, M&A**; however, listed at the bottom of the AEL dropdown menu
- Incomplete application (blanks) reduces score
- Review your application with the Evaluation Criteria Scoring in the NOFO prior to submission
- **Save the Investment Justification application file** using the following naming convention:
  - For NSGP-UA
    - **FY2026\_NSGP\_UA\_AZ\_Phoenix\_<Nonprofit Name>**
  - For NSGP-S
    - **FY2026\_NSGP\_S\_AZ\_<Nonprofit Name>**

# Questions?

## Contact Information

Name	Email	Phone Number
<b>Cheryl Bowen Kennedy</b> Assistant Director, Community Preparedness	<a href="mailto:cbowen@azdohs.gov">cbowen@azdohs.gov</a>	602-377-6723
<b>Michael Stidham</b> Critical Infrastructure Coordinator Equipment Specialist	<a href="mailto:mstidham@azdohs.gov">mstidham@azdohs.gov</a>	602-228-3618
<b>Alexis Pagel</b> Assistant Director – Finance	<a href="mailto:apagel@azdohs.gov">apagel@azdohs.gov</a>	602-615-7339
<b>Michelle Raskey</b> Grants/Finance Specialist	<a href="mailto:mraskey@azdohs.gov">mraskey@azdohs.gov</a>	602-761-0094
<a href="http://www.azdohs.gov/nsgp">www.azdohs.gov/nsgp</a>		