

# State of Arizona Nonprofit Security Grant Program Scoring Matrix – Fiscal Year 2027

Reviewers will use this document as a reference when scoring applications under the FY2027 **State of Arizona** Nonprofit Security Grant Program (AZ-NSGP).

| I – Applicant Information |   |   |              |   |
|---------------------------|---|---|--------------|---|
| Section I                 | Criteria  | Score   | Explanations |   |
| 1                         | Did the applicant provide all the required information in the Applicant Information Section I?  | The applicant should provide all information as it is applicable in the informational section.  | Yes          | The applicant <b>did</b> provide all the required information.  |
|                           |   |   | No           | The applicant <b>did not</b> provide all the required information.  |
| II - Background           |   |   |              |   |
| Section II                | Criteria  | Score   | Explanations |   |
| 2                         | Did the applicant provide a description of their nonprofit organization to include symbolic value of the site as a highly recognized national or historical institution or as a significant institution within the community that renders the site as a possible target of terrorism and other extremist attacks? | Applicants must describe their organization, its mission/purpose, the symbolic value of the building/organization, and how these factors may make it the target of an attack.   | 0            | The applicant <b>did not provide a description</b> of the organization including the symbolic value of the site as a highly recognized institution that renders the site a possible target of terrorism or other extremist attacks.                     |
|                           |   |   | 1            | The applicant <b>provided a poor description</b> of the organization including the symbolic value of the site as a highly recognized institution that renders the site a possible target of terrorism or other extremist attacks.                       |
|                           |   |   | 2            | The applicant <b>provided an adequate description</b> of the organization including the symbolic value of the site as a highly recognized institution that renders the site a possible target of terrorism or other extremist attacks.                  |
|                           |   |   | 3            | The applicant <b>provided a full, clear, and effective description</b> of the organization including the symbolic value of the site as a highly recognized institution that renders the site a possible target of terrorism or other extremist attacks. |
| 3                         | Did the applicant provide a description of their nonprofit organization to include any role in responding to or recovering from events that integrate nonprofit preparedness with broader state/local preparedness efforts?   | Applicants must clearly describe their individual organization's previous or existing role in response to or in recovery efforts to terrorist or other extremist attacks. This should tie into the broader preparedness efforts of state and/or local government. | 0            | The applicant <b>did not provide a description</b> of the organization that included any role in responding to or recovering from events that integrate nonprofit preparedness with broader state/local efforts.  |
|                           |   |   | 1            | The applicant <b>provided some description</b> of the organization that included any role in responding to or recovering from events that integrate nonprofit preparedness with broader state/local efforts.  |
|                           |   |   | 2            | The applicant <b>provided a full, clear, and effective description</b> of the organization that included any role in responding to or recovering from events that integrate nonprofit preparedness with broader state/local efforts.                    |

III - Risk

| Section III | Criteria  | Score | Explanations  |
|-------------|---|-------|---|
| 4           | Did the applicant discuss specific threats or attacks against the nonprofit organization or closely related organization?<br><br>To substantiate the applicant’s risk to a terrorist or other extremist attack, applicants may describe incidents that have occurred at or threats that have been made to their organization. Applicants may also draw from incidents that have occurred at closely related/similar organizations either domestically or internationally; the applicant should make the connection that they are at risk for the same reasons. Local crimes such as burglary, theft, or vandalism without a terrorism, extremism, or hate-related nexus may provide context justification for NSGP funding. | 0     | The applicant <b>did not discuss specific</b> threats or attacks against the organization or a closely related organization.                  |
|             |   | 1     | The applicant <b>provided minimal discussion</b> of threats or attacks against the organization or a closely related organization.            |
|             |   | 2     | The applicant <b>provided poor discussion</b> of threats or attacks against the organization or a closely related organization.               |
|             |   | 3     | The applicant <b>provided adequate discussion</b> of threats or attacks against the organization or a closely related organization.           |
|             |   | 4     | The applicant <b>provided good discussion</b> of threats or attacks against the organization or a closely related organization.               |
|             |   | 5     | The applicant <b>provided multiple, detailed, and specific</b> threats or attacks against the organization or a closely related organization. |
| 5           | In considering vulnerabilities, how well did the applicant describe the organization's susceptibility to destruction, incapacitation, or exploitation by a terrorist or other extremist attack?<br><br>Applicants must provide a clear description of findings from a completed vulnerability assessment.   | 0     | The applicant <b>did not discuss or describe</b> the organization’s susceptibility to attack.   |
|             |   | 1     | The applicant <b>provided minimal description</b> of the organization’s susceptibility to attack.   |
|             |   | 2     | The applicant <b>provided poor description</b> of the organization’s susceptibility to attack.  |
|             |   | 3     | The applicant <b>provided adequate description</b> of the organization’s susceptibility to attack.  |
|             |   | 4     | The applicant <b>provided good description</b> of the organization’s susceptibility to attack.  |
|             |   | 5     | The applicant <b>provided clear, relevant, and compelling</b> description of the organization’s susceptibility.                               |
| 6           | In considering potential consequences, how well did the applicant address potential negative effects on the organization's asset, system, and/or network if damaged, destroyed, or disrupted by a terrorist or other extremist attack?<br><br>Applicants should describe how an attack would impact them, the community served, and if possible/applicable, beyond the immediate individuals served (nearby critical infrastructure, businesses, transportation, schools, etc.).  | 0     | The applicant <b>did not discuss or describe</b> the potential negative consequences the organization may face.                               |
|             |   | 1     | The applicant <b>provided minimal description</b> of the potential negative consequences the organization may face.                           |
|             |   | 2     | The applicant <b>provided poor description</b> of the potential negative consequences the organization may face.                              |
|             |   | 3     | The applicant <b>provided adequate description</b> of the potential negative consequences the organization may face.                          |
|             |   | 4     | The applicant <b>provided good description</b> of the potential negative consequences the organization may face.                              |
|             |   | 5     | The applicant <b>provided a clear, relevant, and compelling</b> description of the potential negative consequences the organization may face. |

IV – Facility Hardening

| Section IV |   | Criteria  | Score | Explanations   |
|------------|---|---|-------|--|
| 7          | How well does the applicant describe the proposed facility hardening activities, projects, and/or equipment and relate their proposals to the vulnerabilities described in Section III? | In narrative form in Section IV, applicants must clearly explain what the proposed activities, projects, and/or equipment are, identify their estimated cost, and describe how they will mitigate or address vulnerabilities identified in the vulnerability assessment in Section III. | 0     | The applicant <b>did not propose</b> facility hardening or the proposals do not mitigate identified risk(s) and/or vulnerabilities.  |
|            |   |   | 1     | Proposed activities, projects, or equipment <b>may provide minimal</b> facility hardening to some of the identified risk(s) and/or vulnerabilities.                                    |
|            |   |   | 2     | Proposed facility hardening activities, projects, or equipment <b>somewhat mitigate</b> identified risk(s) and/or vulnerabilities.   |
|            |   |   | 3     | Proposed facility hardening activities, projects, or equipment <b>would likely mitigate</b> identified risk(s) and/or vulnerabilities.   |
|            |   |   | 4     | Proposed facility hardening activities, projects, or equipment are <b>clearly aligned with and effectively mitigate</b> the identified risk(s) and/or vulnerabilities.                 |
|            | Did the applicant's proposed facility hardening activity focus on the prevention of and/or protection against the risk of a terrorist or other extremist attack?                        | The proposed activities, projects, and equipment should directly tie to the prevention of and/or protection against the risk of terrorist or other extremist attacks.   | 0     | The proposed facility hardening activities <b>do not focus</b> on the prevention of and/or protection against the risk of terrorist or other extremist attacks.                        |
|            |   |   | 1     | The proposed facility hardening activities are <b>somewhat focused</b> on the prevention of and/or protection against the risk of terrorist or other extremist attacks.                |
|            |   |   | 2     | The proposed facility hardening activities are <b>adequately focused</b> on the prevention of and/or protection against the risk of terrorist or other extremist attacks.              |
|            |   |   | 3     | The proposed facility hardening activities are <b>clearly and effectively focused</b> on the prevention of and/or protection against the risk of terrorist or other extremist attacks. |
| 9          | Are all proposed equipment, activities, and/or projects tied to a vulnerability that it could reasonably address/mitigate?  | The proposed equipment, activities, and/or projects should mitigate/address the vulnerability tied to it in the Section IV-B table.   | 0     | <b>No vulnerabilities are listed</b> and/or the proposed equipment, activities, or projects <b>do not address listed vulnerabilities</b> .   |
|            |   |   | 1     | The proposed equipment/activities/projects are <b>somewhat reasonable</b> to address the listed vulnerability.   |
|            |   |   | 2     | The proposed equipment/activities/projects are <b>mostly reasonable</b> to address the listed vulnerability.   |
|            |   |   | 3     | The proposed equipment/activities/projects <b>effectively address</b> the listed vulnerability.  |

| V - Milestones |  |  |              |  |
|----------------|--|--|--------------|--|
| Section V      | Criteria   | Score  | Explanations |  |
| 10             | How well did the applicant describe the milestones and the associated key activities that lead to the milestone event over the NSGP period of performance? | The applicant should describe the milestones needed to accomplish the goals of the NSGP funding and should include the key activities that will be necessary to accomplish those milestones. | 0            | The applicant <b>did not provide</b> information on milestones and associated key activities.  |
|                |  |  | 1            | The applicant <b>provided some</b> description of milestone events and the associated key activities over the NSGP POP.                |
|                |  |  | 2            | The applicant <b>provided adequate</b> description of milestone events and the associated key activities over the NSGP POP.            |
|                |  |  | 3            | The applicant <b>fully and effectively described</b> milestone events and the associated key activities over the NSGP POP.             |
| 11             | Did the applicant include milestones and associated key activities that are feasible over the NSGP period of performance?                                  | Milestones should be realistic, potentially include the entire period of performance and should not begin prior to the Period of Performance.  | 0            | The applicant <b>did not include</b> milestones and key activities that are feasible over the NSGP POP.                                |
|                |  |  | 1            | The applicant included milestones and key activities that are <b>somewhat feasible</b> over the NSGP POP.                              |
|                |  |  | 2            | The applicant included milestones and key activities that <b>are feasible</b> over the NSGP POP.                                       |
| VI - Impact    |  |  |              |  |
| Section VI     | Criteria   | Score  | Explanations |  |
| 12             | How well did the applicant describe the effectiveness of the proposed security enhancements and the potential impact?                                      | Description of how the organization/facility will be more secure as a result of this grant funding.  | 0            | The applicant <b>did not provide</b> information on the effectiveness of proposed security enhancements and the potential impact.      |
|                |  |  | 1            | The applicant <b>minimally justified</b> the effectiveness of proposed security enhancements and the potential impact.                 |
|                |  |  | 2            | The applicant <b>poorly justified</b> the effectiveness of the proposed security enhancements and the potential impact.                |
|                |  |  | 3            | The applicant <b>adequately justified</b> the effectiveness of the proposed security enhancements and the potential impact.            |
|                |  |  | 4            | The applicant <b>fully justified</b> the effectiveness of the proposed security enhancements and the potential impact.                 |
|                |  |  | 5            | The applicant <b>fully and effectively justified</b> the effectiveness of the proposed security enhancements and the potential impact. |